

EVOLVING TO CLOUD NATIVE

NATHANIEL SCHUTTA
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NTSCHUTTA.IO

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Pivotal.

Thinking Architecturally

Lead Technical Change Within
Your Engineering Team



Nathaniel Schutta

[https://content.pivotal.io/
ebooks/thinking-architecturally](https://content.pivotal.io/ebooks/thinking-architecturally)

Ah "the cloud!"

So. Many. Options.

Microservices. Modular monoliths.

Container all the things?

What about serverless?

Functions. *As a Service.*

Did someone say Polycloud?

<https://www.thoughtworks.com/radar/techniques/polycloud>

How do we make
sense of all this?!?

There are real engineering
issues to overcome.

Many believe in magic
sparkle ponies...

How do we avoid pitfalls?

And a strong case of
resume driven design?

WHAT IS CLOUD
NATIVE?

A blue sky with white clouds and a thin white contrail.



https://mobile.twitter.com/as_w/status/1090763452241534976

Applications designed to take advantage of cloud computing.

Fundamentally about how we
create and deploy applications.

Cloud computing gives us
some very interesting abilities.

Scale up. Scale down. On demand.

Limitless compute.*

* Additional fees may apply.

Cloud native isn't just an
architectural pattern.

Combination of practices,
techniques, technologies.

Agile development.

Continuous delivery.

Automation.

Containers.

Microservices.

Functions.

Changes our culture.

DevOps.

Infrastructure is a different
game today isn't it?

We've seen this massive shift.

Servers used to be home grown.

Bespoke. Artisanal.

Spent days hand crafting them.

Treated them like pets...



Did whatever it took to keep
them healthy and happy.

Servers were a heavily
constrained resource.

They were really expensive!

Had to get our money's worth...

Thus was born app servers.

Put as many apps as possible on a server.

Maximize the return on investment.

But that has some
unintended side effects.

Shared resources.

One application's bug could
take down multiple apps.

Coordinating changes hurts.

“Your app can’t get this feature until all other apps are ready.”

Currency === 18 months of
freezes, testing, frustration.

Organizations ignored currency issues...pain wasn't "worth it".

“Fear is the path to the dark side.
Fear leads to anger. Anger leads
to hate. Hate leads to suffering.”

-Yoda

#YodaOps

Move `code` from one
server to another...

Worked in dev...but not test.

Why?!?

The environments are
the same...right?

“Patches were applied in a
different order...”

Can I change careers?

Things started to change.

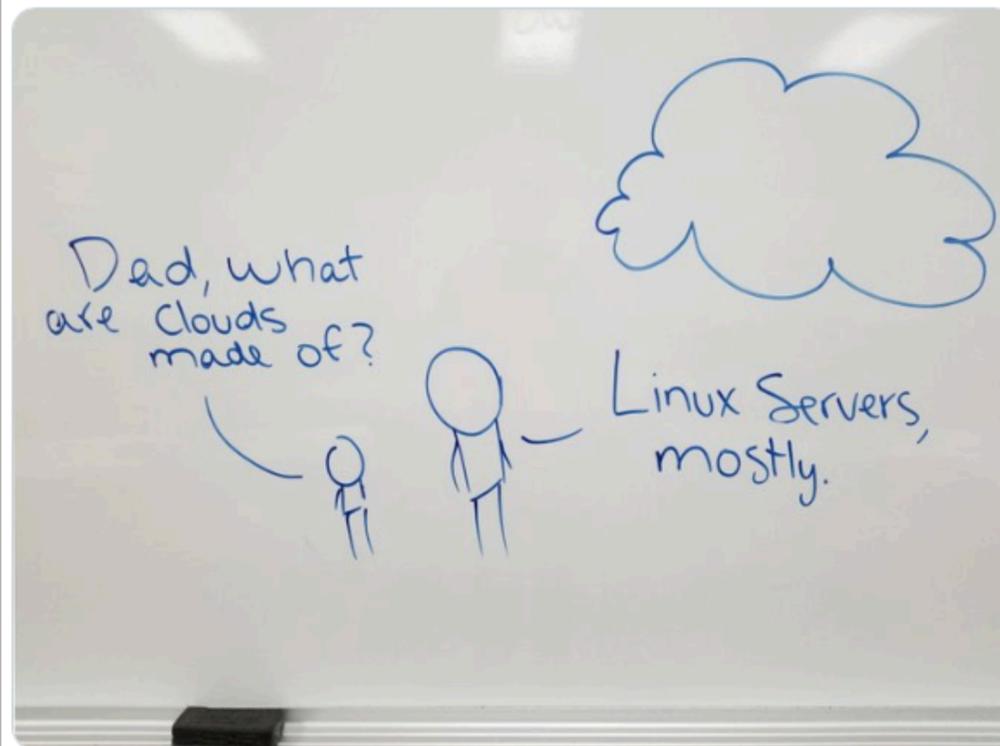
Servers became commodities.

Linux and Intel chips replaced
custom OS on specialized silicon.



Linux
@Linux

What are clouds made of?



2:39 AM · Dec 2, 2017

4.9K Retweets 8K Likes

<https://mobile.twitter.com/linux/status/936877536780283905?lang=en>

Prices dropped.

Servers were no longer the
constraining factor.

People costs eclipsed
hardware costs.

Heroku, AWS, Google App
Engine, Cloud Foundry, Azure.

Shared servers became a liability.

Treat them like cattle...when
they get sick, get a new one.



New abstractions.

Containers and PaaS
changed the game.

Package the app up with
everything it needs.

Move **that** to a
different environment.

Works in dev? You're testing the
exact same thing in test.

So. Much. Win.

Your app needs a spiffy
new library? Go ahead!

It doesn't impact any other app
because you are isolated.

Moves the value line.

Less “undifferentiated heavy lifting”.



<https://mobile.twitter.com/onsijoe/status/598235841635360768?lang=en>

Changes development.

Always be changing.

Run experiments. A/B testing.

Respond to business changes.

Deliver in days not months.



Nate Schutta
@ntschutta

Yes, even your company in your industry can move away from four deploys a year to, well thousands a month. #springone



<https://mobile.twitter.com/ntschutta/status/938109379995353088>

Speed matters.

Disruption impacts *every* business.

Your industry is not immune.

Amazon Prime customers can
order from Whole Foods.

Some insurance companies
view Google as a competitor.

We're all technology
companies today.

12 FACTORS



Twelve Factor App.

<https://12factor.net>

Characteristics shared by
successful apps.

At least at Heroku.

I. One codebase in version control, multiple deploys.

Version control isn't
controversial. Right?!?

Sharing code? It better
be in a library then...

II. Explicitly define your dependencies.

Do not rely on something just
“being there” on the server.

If you need it, declare it.

III. Configuration must be
separate from the code.

The things that vary from
environment to environment.

Could you open source
that app right now?

IV. Backing services are just
attached resources.

Should be trivial to swap out a local database for a test db.

In other words, loose coupling.

V. Build, release, run.

Deployment pipeline anyone?

Build the executable...

Deploy the executable with the
proper configuration...

Launch the executable in a
given environment.

VI. Stateless - share nothing.



<https://mobile.twitter.com/stuarthalloway/status/1134806008528809985>

State must be stored via some
kind of backing service.

In other words, you cannot rely
on the filesystem or memory.

Recovery. Scaling.

VII. Export services via port binding.

App exports a port, listens for
incoming requests.

`localhost` for development,
load balancer for public facing.

VIII. Scale via process.

In other words, scale horizontally.

IX. Start up fast, shut
down gracefully.

Processes aren't pets,
they are disposable.

Processes can be started (or stopped) quickly and easily.

Ideally, start up is seconds.

Also can handle
unexpected terminations!

X. Dev/Prod parity.

From commit to production
should be hours...maybe days.

Definitely not weeks.

Developers should be involved
in deploys and prod ops.

Regions should be identical. Or
as close as possible to identical.

Backing services should be the
same in dev and prod.

Using one DB in dev and
another in prod invites pain.

XI. Logs as event streams.

Don't write logs to the filesystem!

It won't be there later...

Write to `stdout`.

Stream can be routed any
number of places.

And then consumed via a
wide variety of tools.

XII. Admin tasks run as
one off processes.

Database migrations for instance.

REPL for the win.

Run in an identical environment
to the long running processes.

Your legacy apps will
violate some factors.

Maybe all 12!

In general...

II. Explicitly define your dependencies.

Probably one of the
harder ones to satisfy.

Do we *really* need this library?

“It works, don’t touch it.”

III. Configuration must be
separate from the code.

Many an app has
hardcoded credentials.

Hardcoded database connections.

VI. Stateless - share nothing.

Also can be challenging.

Many apps were designed
around a specific flow.

Page 2 left debris for Page 3!

“Just stash that in session”.

IX. Start up fast, shut
down gracefully.

Many apps take way
too long to start up...

Impacts health checks.

X. Dev/Prod parity.

Environments should be consistent!

Shorten code to prod cycle.

“It worked in test...”

Do your applications have to be
fully 12 factor compliant?

Nope.

Is it a good goal?

Sure.

But be pragmatic.

Certain attributes lessen the advantages of cloud.

Long startup time hurts elastic
scaling & self healing.

Think of it as a continuum.

Benefits of Cloud Deployment

12 Factor Compliance

Developers also talk
about 15 factor apps.

aka Beyond the Twelve-Factor App.

<https://content.pivotal.io/blog/beyond-the-twelve-factor-app>

However you define it...

To maximize what
the cloud gives us...

Applications need to be
designed properly.

Legacy applications will fall short.

Opportunistically refactor!

Building greenfield?

Go cloud native!

Don't build legacy.



CONTAINERS

Docker.

<https://www.docker.com>

Docker is, well a box.



Put whatever you want in it.

Includes everything needed to run.

Your code, system libraries,
executables, settings, etc.

Your code is isolated
from the environment.

How often does your staging app server actually match production?

Instead of copying the code from
one environment to another...

Just define the entire environment.

Similar to virtual machines.

Containers virtualize at the OS level, not the hardware level.

You have to tell Docker
what you need.

Create a Docker image which is often stored in a registry.

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Docker Hub is community driven.

It isn't vetted. Or curated.

Anyone can push anything,
anyone can pull anything.

Not entirely the wild west though.

There are Verified Publisher images.

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By IBM • Updated 3 months ago

Full feature, free version for non-production environments. Ideal for developers.

Commercial entities.

Approved by Docker.

Images vetted by Docker.

Images are supported
by said entities.

And some cost money. Imagine that.

Some images are Docker Certified.

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 **Db2 Developer-C Edition** DOCKER CERTIFIED VERIFIED PUBLISHER

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Full feature, free version for non-production environments. Ideal for developers.

Some overlap with the
Verified Publisher tag...

Those images have passed
certain tests, follow best practices.

Also subject to a vulnerability scan.

There are also Official Images.

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Operating Systems

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- Windows

Architectures

- ARM
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Official Image



couchbase

Updated 29 minutes ago

Couchbase Server is a NoSQL document database with a distributed architecture.

OFFICIAL IMAGE *i*

10M+ **374**

Downloads Stars

Container Linux x86-64 Storage Application Frameworks



redis

Updated 30 minutes ago

Redis is an open source key-value store that functions as a data structure server.

OFFICIAL IMAGE *i*

10M+ **6.6K**

Downloads Stars

Container Linux Windows ARM 64 ARM x86-64 386 IBM Z PowerPC 64 LE Databases



mongo

Updated 30 minutes ago

MongoDB document databases provide high availability and easy scalability.

OFFICIAL IMAGE *i*

10M+ **5.6K**

Downloads Stars

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ubuntu

Updated 30 minutes ago

Ubuntu is a Debian-based Linux operating system based on free software.

OFFICIAL IMAGE *i*

10M+ **9.2K**

Downloads Stars

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alpine

Updated 30 minutes ago

A minimal Docker image based on Alpine Linux with a complete package index and only 5 MB in size!

OFFICIAL IMAGE *i*

10M+ **5.0K**

Downloads Stars

Published by Docker.

Curated, documented, tested.

Follow best practices,
vulnerability scanned.

Docker Hub is based on the
Docker Public Registry.

Not the only option.

Many companies will have their
own internal registry.

What do you mean by "image"?

An image is a template or recipe for building a container.

Images often customize
existing images.

Parent image acts as a starting point for further customization.

But again, **you** are responsible
for what goes in the box!

“With great power comes
great responsibility.”

-Uncle Ben

Don't forget to stay current...

BUSINESS

SEP 14 2017, 3:21 PM ET

Equifax Hackers Exploited Months-Old Flaw

by BEN POPKEN

Equifax announced late Wednesday that the source of the hole in its defenses that enabled hackers to plunder its databases was a massive server bug first revealed in March.

For the rest of the IT world, fixing that flaw was a "hair on fire moment," a security expert said, as companies raced to install patches and secure their servers. But at Equifax, criminals were able to pilfer data from mid-May to July, when the credit bureau says it finally stopped the intrusion.

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▶ **Equifax, Software Company Blame Each Other for Security Breach** 1:52 f t </>

"We know that criminals exploited a U.S. website application vulnerability," Equifax said in an update on its website Wednesday night. "The vulnerability was Apache Struts CVE-2017-5638." Equifax said it was working with a leading cybersecurity firm, reported to be Mandiant, to investigate the breach. Mandiant declined an NBC News request for comment.

Related: [The One Move to Make After Equifax Breach](#)

The Apache Software Foundation, which oversees the Apache Struts project, said in a press release Thursday that a software update to patch the flaw was



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by Taboola

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Most of the Fortune 100 still use flawed software that led to the Equifax breach

Zack Whittaker

@zackwhittaker / 1 week ago



Almost two years after Equifax's massive hack, the majority of Fortune 100 companies still aren't learning the lessons of using vulnerable software.

In the last six months of 2018, two-thirds of the Fortune 100 companies downloaded a vulnerable version of Apache Struts, the [same vulnerable server software](#) that was used by hackers to steal the personal data on close to 150 million consumers, according to data shared by Sonatype, an open-source automation firm.

That's despite almost two years' worth of patched Struts versions being released since the attack.

[Sonatype](#) wouldn't name the Fortune 100 firms that had downloaded the



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Exactis said to have exposed 340 million records, more than Equifax breach

We hadn't heard of the firm either, but it had data on hundreds of millions of Americans and businesses and leaked it, according to Wired.

BY ABRAR AL-HEETI / JUNE 28, 2018 10:14 AM PDT





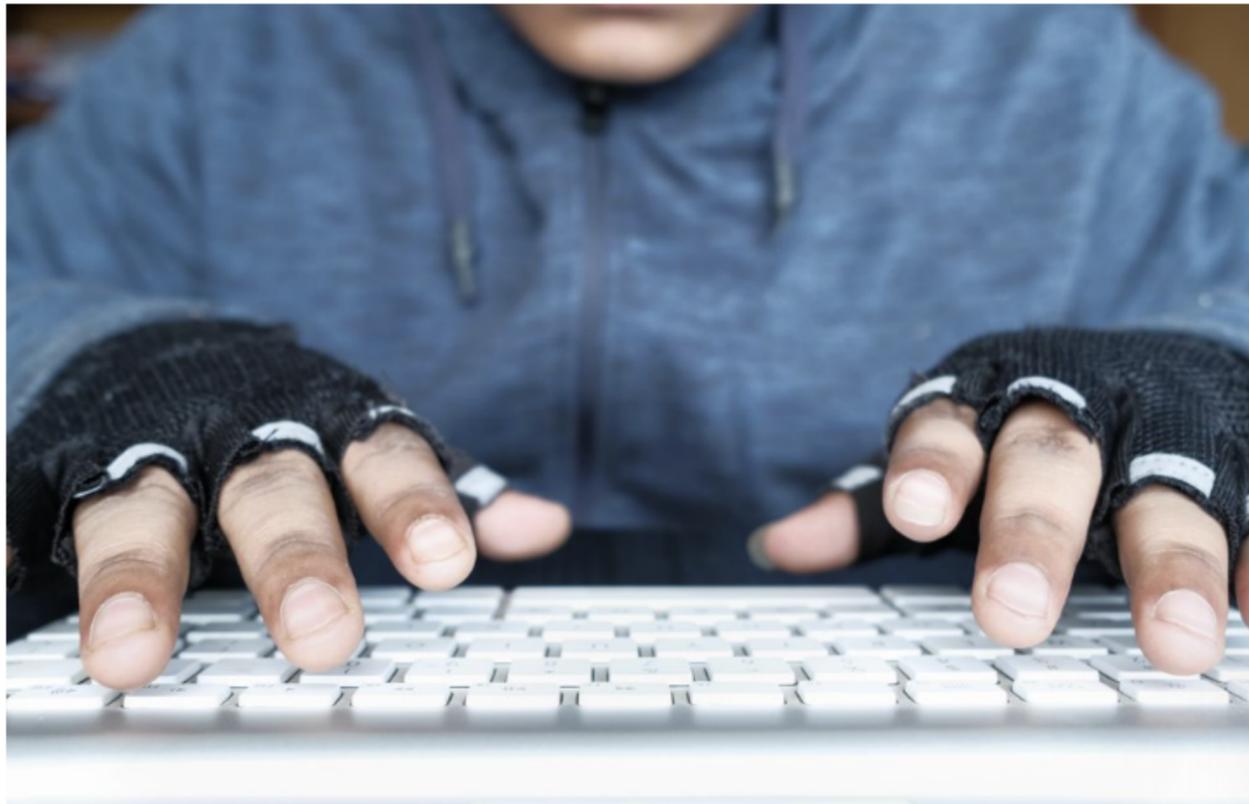
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MEGA DEALS ON LG MEGA



Worst hacks of the year

00:00 / 03:24

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BBC REEL

THE STRANGE DOLLS THAT COME TO LIFE

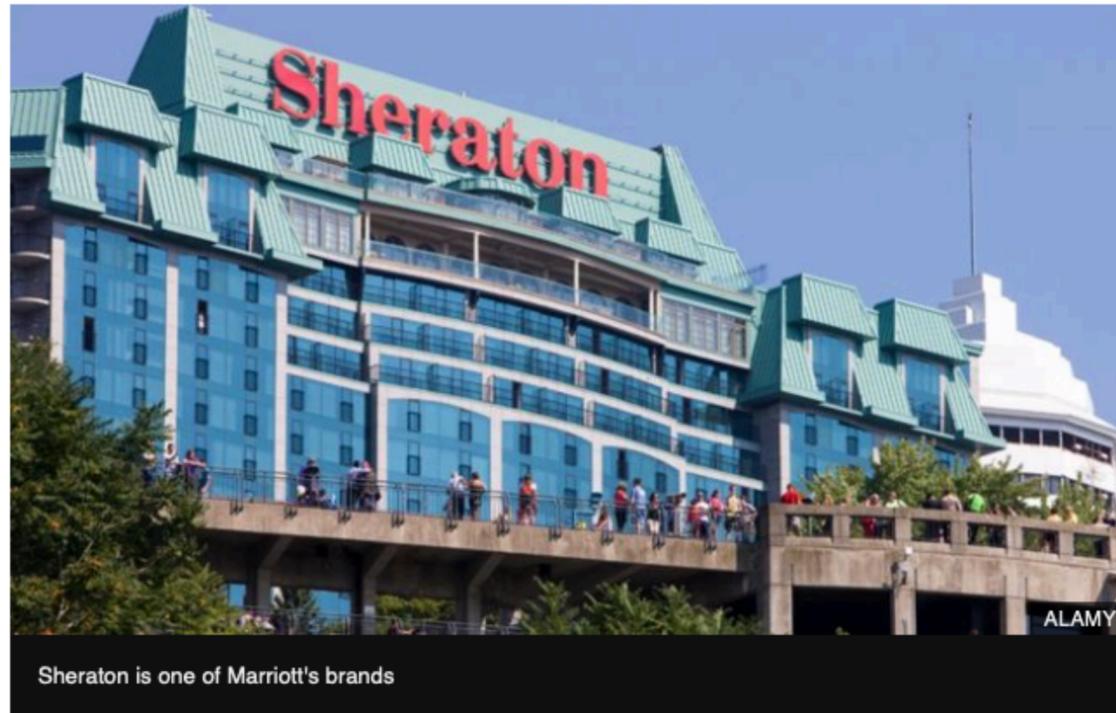


Technology

Marriott hack hits 500 million Starwood guests

30 November 2018

f WhatsApp Twitter Email Share



The records of 500 million customers of the hotel group Marriott International have been involved in a data breach.

The hotel chain said the guest reservation database of its Starwood division had been compromised by an unauthorised party.

It said an internal investigation found an attacker had been able to access the

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Features

Meltdown and Spectre

Vulnerabilities in modern computers leak passwords and sensitive data.

Meltdown and Spectre exploit critical vulnerabilities in modern processors. These hardware vulnerabilities allow programs to steal data which is currently processed on the computer. While programs are typically not permitted to read data from other programs, a malicious program can exploit Meltdown and Spectre to get hold of secrets stored in the memory of other running programs. This might include your passwords stored in a password manager or browser, your personal photos, emails, instant messages and even business-critical documents.

Meltdown and Spectre work on personal computers, mobile devices, and in the cloud. Depending on the cloud provider's infrastructure, it might be possible to steal data from other customers.



Meltdown

Meltdown breaks the most fundamental isolation between user applications and the operating system. This attack allows a program to access the memory, and thus also the secrets, of other programs and the operating system.

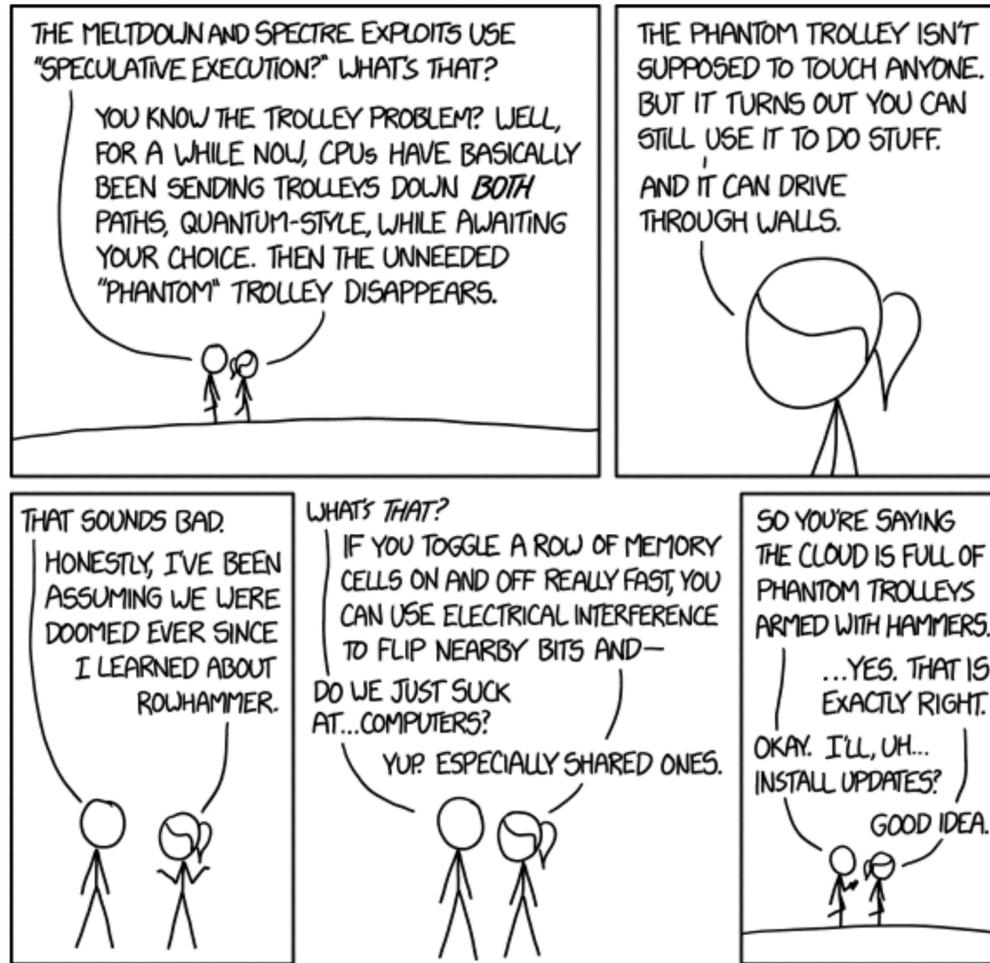
If your computer has a vulnerable processor and runs an unpatched operating system, it is not safe to work with sensitive information without the chance of leaking the



Spectre

Spectre breaks the isolation between different applications. It allows an attacker to trick error-free programs, which follow best practices, into leaking their secrets. In fact, the safety checks of said best practices actually increase the attack surface and may make applications more susceptible to Spectre

Spectre is harder to exploit than Meltdown, but it is also harder to mitigate. [However, it is possible to prevent](#)



Randall Munroe

Of course today, you can't talk about
containers without mentioning...

Kubernetes.

<https://kubernetes.io>

K8s - deploy, scale &
manage containers.

Built from lessons
learned at Google.



They have experience.

Has many of the features
you would expect.

Self-healing. Scaling. Service
discovery. Load balancing.

Automated rollouts and rollbacks.

kubectrl

kube control, kube CTL, kube
cuddle, kube cuttle....

K8s command line interface.

You describe your desired state, Kubernetes makes it so.

(insert your favorite **Captain
Picard** reference here).

Number of abstractions: pod,
service, volume, namespace...

Pod houses one (or more) containers.

Also storage, unique IPs.

Pod is fundamental unit
of deployment.

An instance of an application.

Typically Docker containers but
K8s supports others.

1 container per pod is common, but some containers are tightly coupled.

Pods can contain multiple containers
that then share resources.

“Helper” containers are often referred to as sidecars.

All the public cloud vendors
have a k8s option.

Google Kubernetes Engine,
Amazon EKS, Amazon Fargate...

Kubernetes on Azure, PKS.

No shortage of options.



<https://mobile.twitter.com/kelseyhightower/status/1099726594808168453>

 **Dan Woods**
@danveloper Follow 

This is precisely why kubernetes is a tool upon which to build a platform — it is not the platform itself.

Dave Anderson @dave_universetf
More generally, k8s has an operability gap with injected sidecars. It's a neat hack, but not being a first class concept means you only work with it by indirect influence, not by "okay this sidecar needs an upgrade".
[Show this thread](#)

7:57 AM - 7 Apr 2019

22 Retweets 104 Likes 

  22  104 

<https://twitter.com/danveloper/status/1114874890170109952>



<https://mobile.twitter.com/agmsbush/status/1092990028148498432>

 **Kris Nóva**
@krisnova Follow

Kubernetes: the best monolithic stateful application you get to manage that claims you'll never have to manage another monolithic stateful application again 🙄

10:31 PM - 4 Apr 2019 from [Seattle, WA](#)

159 Retweets 629 Likes 

17  159  629  

<https://twitter.com/krisnova/status/1114007653011689472>

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Are we at that phase were folks discover that
Kubernetes is not a silver bullet yet?

8:10 AM - 25 Mar 2019

7 Retweets 109 Likes 

 17  7  109 

<https://twitter.com/rettori/status/1110166982408785920>

 **Kelsey Hightower** 
@kelseyhightower

If Kubernetes doesn't pan out it'll be because it was pushed to solve all problems.

8:48 AM · Mar 4, 2019 · Twitter Web Client

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<https://mobile.twitter.com/kelseyhightower/status/1102581558207176711>

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@kelseyhightower Following 

The thing you're trying to build should be more exciting than the tools used to build it.

10:56 AM - 11 Mar 2019

814 Retweets 2,898 Likes          

 62  814  2.9K 

<https://twitter.com/kelseyhightower/status/1105135408369684481>

Do **not** underestimate the
challenge of running k8s.

It is not simple!

[http://searchitoperations.techtarget.com/news/450431623/
Kubernetes-release-adds-maturity-in-19-but-devils-in-the-details](http://searchitoperations.techtarget.com/news/450431623/Kubernetes-release-adds-maturity-in-19-but-devils-in-the-details)

But it gives us another set of
primitives to work with.



MICROSERVICES

Reaction to monoliths and
heavy weight services.

As well as cloud environments.

Monoliths hurt.

Developer productivity takes a hit.

Hard to get your head wrapped
around a huge code base.

Long ramp up times
for new developers.

Small change results in building
and deploying everything.

Scaling means scaling the
entire application!

Not just the part that
needs more capacity.

Hard to evolve.

We're all familiar with the second
law of thermodynamics...

Otherwise known as a
teenagers bedroom.

The universe really
wants to be disordered.

Software is not immune
from these forces!

Modularity tends to
break down over time.

Over time, takes longer to
add new functionality.

Frustration has given birth to a
“new” architectural style.

Enter the microservice.

No "one" definition.

In the eye of the beholder...



<https://mobile.twitter.com/littleidea/status/500005289241108480>

Anything that can be
rewritten two weeks or less.



Think in terms of characteristics.

Suite of small, focussed services.

Do one thing, do it well.

Linux like - pipe simple things
together to get complex results.

Independently deployable.

Independently scalable.

Evolve at different rates.

Freedom to choose the
right tech for the job.

Built around business capabilities.

High cohesion, low coupling...

Applied to services.

It is just another approach. An
architectural style. A pattern.



Despite what some
developers may have said.



Use them wisely.

Please Microservice Responsibly.

<https://content.pivotal.io/blog/should-that-be-a-microservice-keep-these-six-factors-in-mind>

“If you can't build a monolith, what makes you think microservices are the answer?”

-Simon Brown

[http://www.codingthearchitecture.com/2014/07/06/
distributed_big_balls_of_mud.html](http://www.codingthearchitecture.com/2014/07/06/distributed_big_balls_of_mud.html)

Sometimes the right answer is a
modular monolith...

<https://www.youtube.com/watch?v=kbKxmEeuv4>

SERVERLESS



From IaaS to CaaS to PaaS...

What about serverless?

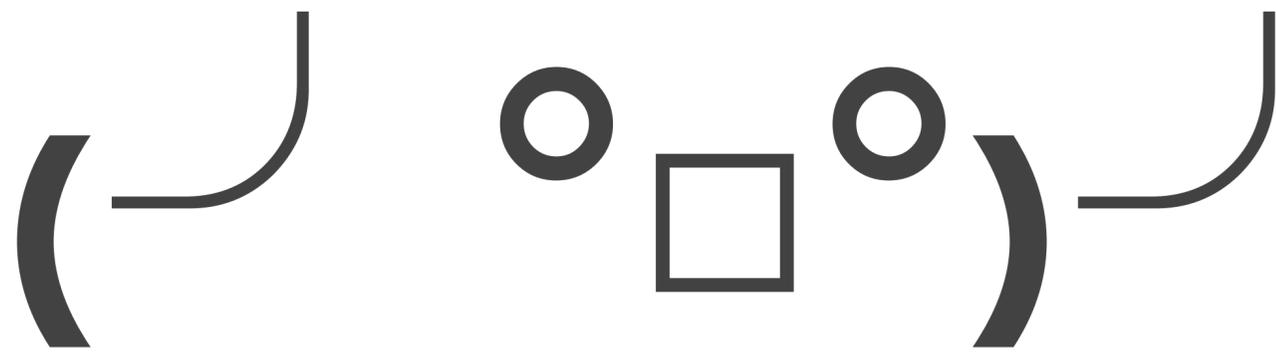
Functions.

As a Service.

I hear that is **the** in thing now.

But we just refactored to cloud
native microservices...





Don't throw that code away just yet!

Fair to say FaaS is a
subset of serverless.

Though many use the terms interchangeably.

First things first. There
are still servers.

We are just (further)
abstracted away from them.

We don't have to spend time
provisioning, updating, scaling...



<https://mobile.twitter.com/pczarkowski/status/1098978227169755136>

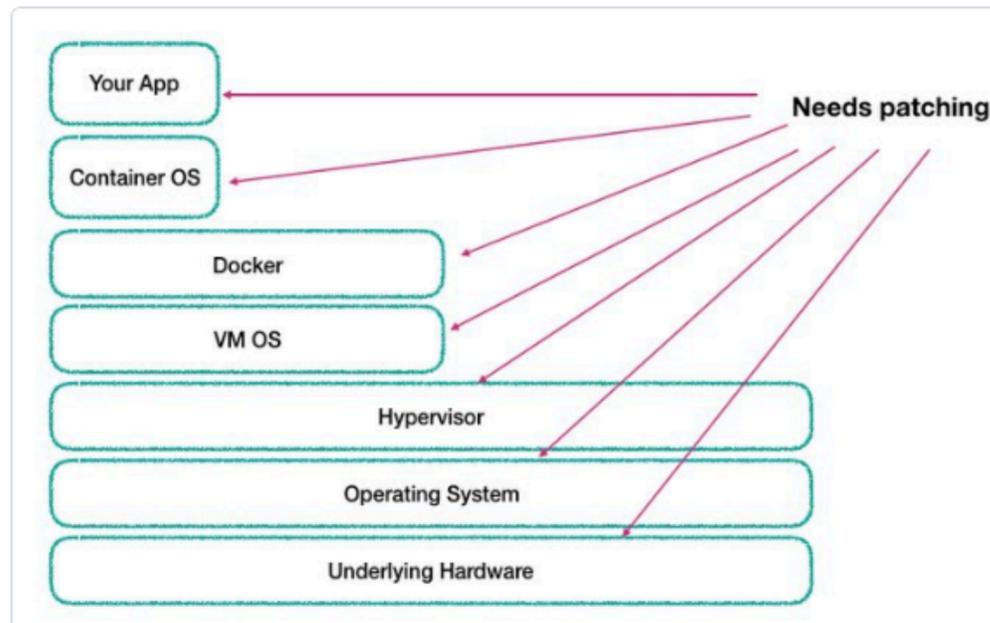
In other words it is
someone else's problem.



Sam Newman ✓
@samnewman



I was in the middle of creating this slide (wrt patch hygiene) and had to stop half-way through and ask myself - aren't we all just making this worse?



12:35 PM · Jan 14, 2018

1,071 Retweets **1,640** Likes



<https://mobile.twitter.com/samnewman/status/952610105169793025>



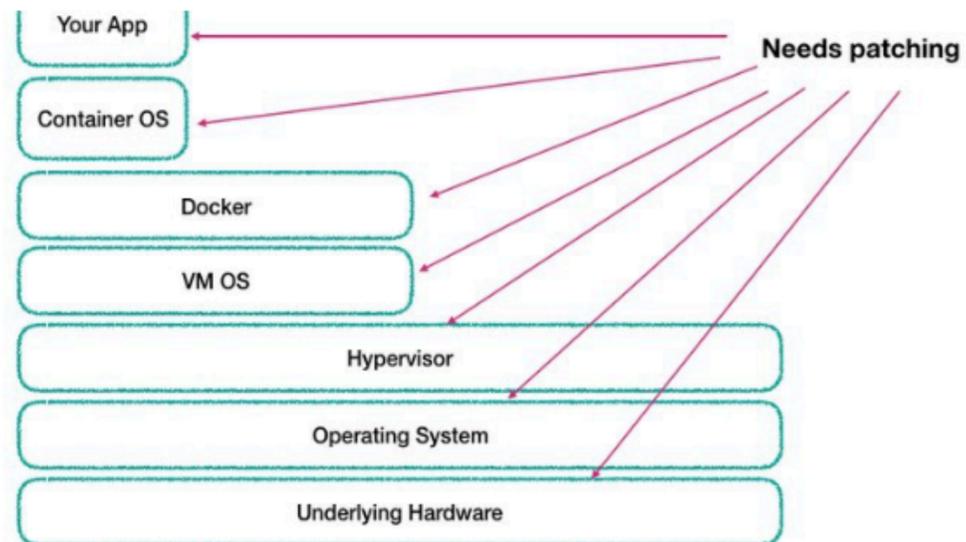
Josh Long (龙之春, जोश) ✓
@starbuxman

This is exactly why an integrated platform like @cloudfoundry & a public cloud offering is valuable: everything in that slide (except your app) is either managed centrally by the platform or its managed by somebody else who have a vested interest in doing so well.

Sam Newman ✓ @samnewman

I was in the middle of creating this slide (wrt patch hygiene) and had to stop half-way through and ask myself - aren't we all just making this worse?

Show this thread



4:03 AM · Feb 2, 2018

17 Retweets 35 Likes



<https://mobile.twitter.com/starbuxman/status/959366771462496256>

Containers

Platform

Serverless

Developer
Provided

Container

Application

Function

Tool
Provided

Container
Scheduling
Primitives for
Networking,
Routing, Logs and
Metrics

Container

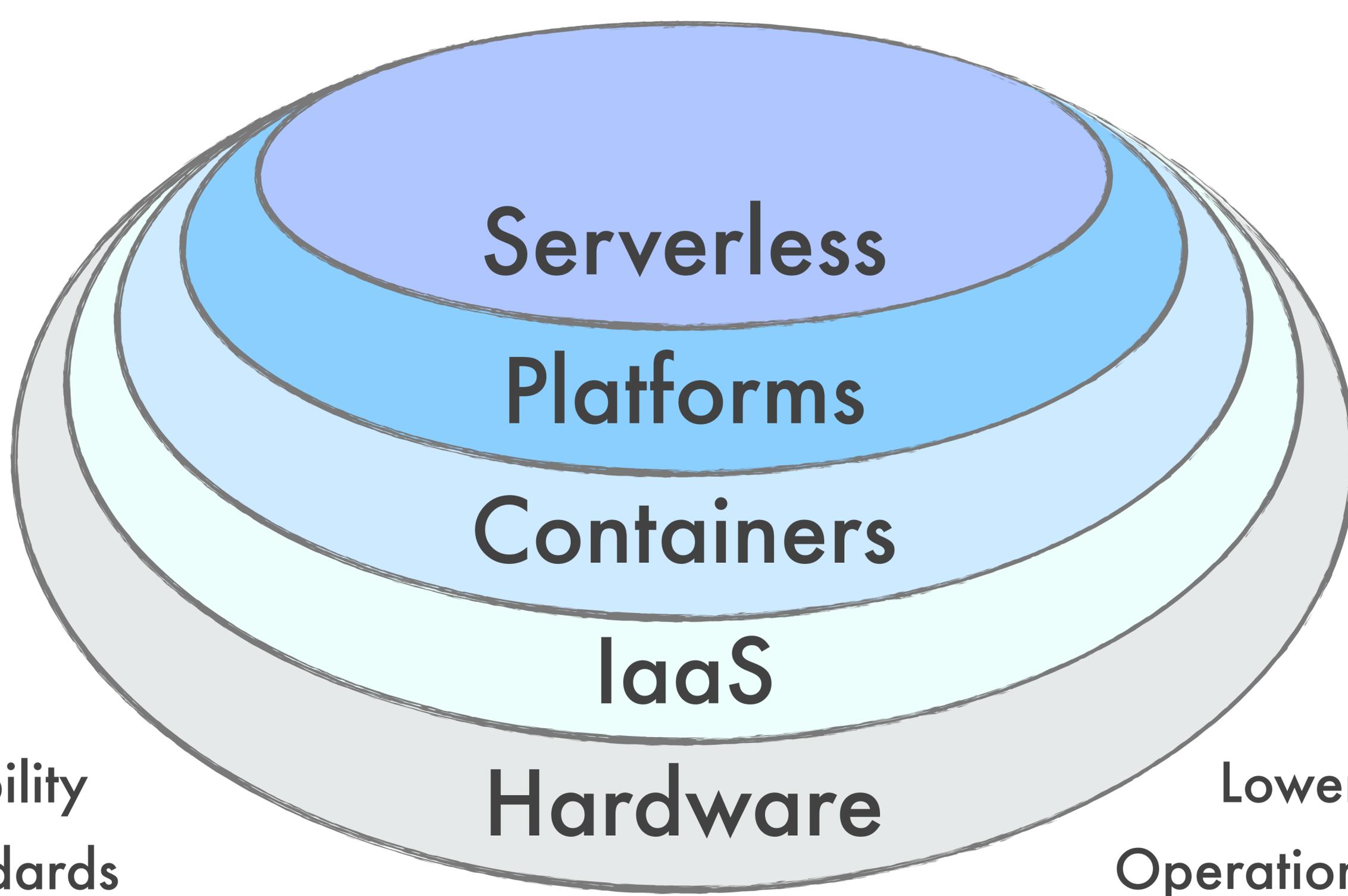
Container

Container Images
L7 Network
Logs, Metrics,
Monitoring
Services
Marketplace
Team, Quotas &
Usage

Function Execution
Function Scaling
Event Stream
Bindings

IaaS

Different levels of abstraction.



More Flexibility
Fewer Standards

Lower Complexity
Operational Efficiency

Push as many workloads up the stack as feasible.

Veritable plethora of options.

AWS Lambda, Azure Functions,
Google Cloud Functions...

riff, OpenWhisk, Kubeless, Knative...

Definitely suffers from the
shiny new thing curse.



And everything that entails.



There **are** very good reasons
to utilize this approach!

But it isn't just a new a way to cloud.

There are serious efficiency gains
to be had with this approach!

Development efficiencies.

Functions push us further up
the abstraction curve.

Allows us to focus on
implementation not infrastructure.

Do you know what OS your
application is running on?

Do you care?

What **should** you care about?

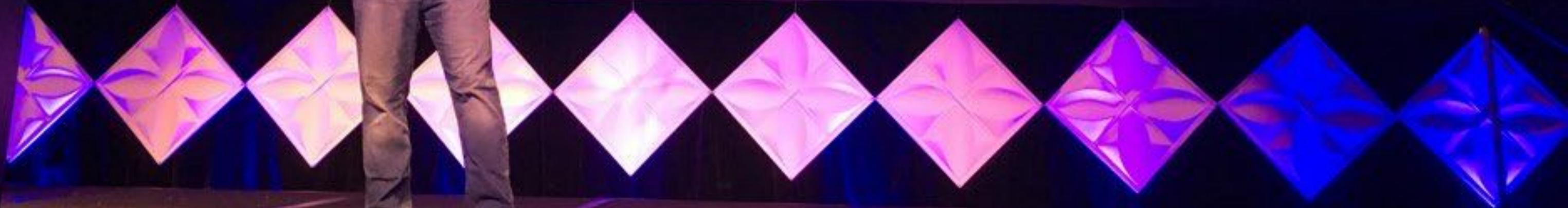
Where is the “value line” for you?

We want to get out of the business
of “undifferentiated heavy lifting”.



“Good job configuring servers this year.”

-No CEO Ever...



Focus on business problems,
not plumbing problems.

Resource efficiencies.

Function hasn't been
called recently?

Terminate the container.

Request comes in? Instance
springs into existence.

First million (or two)
requests are free*.

* Additional fees may apply.

For example: data transfer fees
or other services you leverage.

Functions aren't free however.

A fractional cost per request.

Charged based on # of requests,
run duration & resource allocation.

Can be challenging to determine
just how much it will cost...

But for *certain workloads*,
it is very cost effective.

Operational efficiencies.

Serverless ops?

Again, less for us to worry about.

Rely on a platform.

Very valuable tool.

It isn't a good fit for every workload.

 **Nate Schutta**
@ntschutta

Serverless isn't the right answer to every problem! If your use case is latency sensitive, serverless isn't a good choice. It doesn't matter if you use Java or Python, it'll suffer from the same issues. #serverless #s1p #Pivotal @david_syer

5:37 AM - 22 Jun 2018

3 Retweets 13 Likes



<https://twitter.com/ntschutta/status/1010109588832702464>



 **Laurie Voss**
@seldo

I saw a talk that suggested a best practice to avoid cold-start times on cloud functions was to write a second cloud function that constantly pinged the first one so it was always up, thus reinventing the server.

5:53 PM · Oct 1, 2018

83 Retweets **403** Likes

<https://mobile.twitter.com/seldo/status/1046895968329728000>



But you knew that.

PLAN THE JOURNEY



Before you start, figure
out where you are.

You need to assess the applications.

Some will be great
candidates, others...

We need to understand a few things about our applications.

Technical characteristics.

What is the tech stack?
What version are we on?

How many users?

How many transactions per
second (estimate)?

What components do we use?

What 3rd party things does the application use?

What are the data integrations?

What is the data access technology?

Do we use any internal frameworks?

Are there any batch jobs?

Do we have CI/CD? What are we using to build the apps?

What do we have for test coverage?

We need to assess the
refactoring effort.

Look for certain red flags.

Vendor dependencies.

Writing to the file system.

Reading from the file system.

Long startup times.

Long shut down times.

Non-HTTP protocols.

Hard coded configuration.

Container based shared state.

Distributed transactions.

Evaluate your applications for
12 Factors compatibility.

Again, it is a sliding scale.

How far out of alignment is the app?

This effort requires
application expertise.

And it will take time.

At least a few hours per.

Consider building a little
application for all the data.

Excel is not an application
platform. Cough.

Unless you have a small portfolio...

Assessments will bucket
your applications.

Low/Medium/High.

Or red/yellow/green.

Whatever works!

“Cutoffs” likely arbitrary.

Sanity check it.

What is the business value
of the application?

Consider the life cycle
of the application.

Is it strategic?

Is it something we're
going to invest in?

Or is it going to be retired soon?

Retirement isn't a hard no though.

When matters. A lot.

“When I started, this app
was marked sunset...”

That was 25 years ago. Still running.

If it is going away in a few
months...not worth it.

Going to be around for a
few years, probably is.

Now we need to do some planning.

What is your desired end state?

Cloud native? Just get it
running on cloud?

Legacy apps will require refactoring.

How long does it take to
forklift an application?

<https://blog.pivotal.io/pivotal-cloud-foundry/features/the-forklifted-application>



Kent Beck ✓

@KentBeck

Follow



any decent answer to an interesting question begins, "it depends..."

10:45 AM - 6 May 2015

540 Retweets 380 Likes



18

540

380

<https://twitter.com/KentBeck/status/596007846887628801>

Strongly recommend
a pilot app or two.

Get a feel for it.

Usually a few weeks or so.

Ask the experts.

<https://pivotal.io/application-transformation>

Consider staffing up a “lab”
team with expertise.

Help teams migrate.

Should **pair** with the
application area.

Need to grow the skills.

Create a roadmap.

When can the applications move?

It doesn't have to be
the entire application!

Some deployable units will
be easy, others hard.

Move what you can.

Again, the terminology
can be challenging...

Look to opportunistically
migrate what you can.

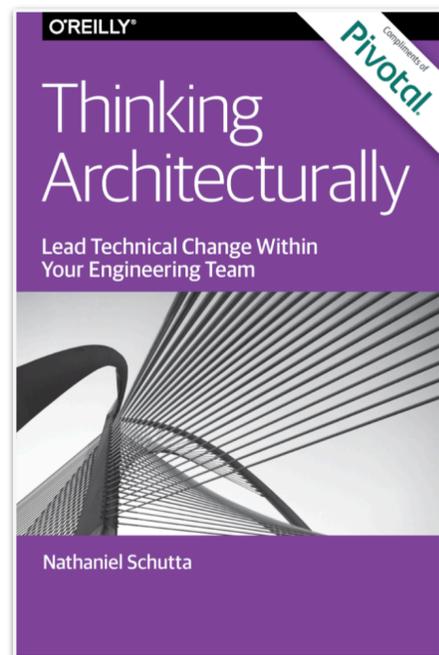
But have a rough idea of when.

Does that satisfy your stakeholders?

What can you do to
accelerate the plan?

Good luck!

Thanks!



I'm a Software Architect, Now What?
with Nate Shutta



O'REILLY
O.ΒEΙΓΓΛ.

Presentation Patterns
with Neal Ford & Nate Schutta



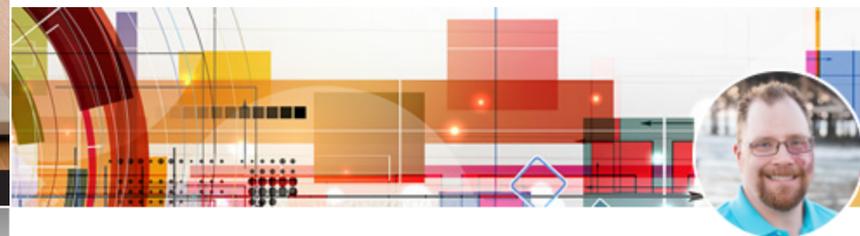
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Modeling for Software Architects
with Nate Schutta



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Nathaniel T. Schutta
@ntschutta
ntschutta.io



March 2 & 3, 2020

From developer to software architect

Presented by Nathaniel Schutta

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